



PERÚ

Ministerio de Agricultura

Dirección General
Forestal y de
Fauna Silvestre



**PROYECTO: “PUESTA EN VALOR DE LOS SERVICIOS
AMBIENTALES EN BOSQUES MANEJADOS DE SIETE
COMUNIDADES NATIVAS DE LA REGIÓN UCAYALI”**

**MONITORING OF THE STRATEGY FOR
REDUCING EMISSIONS FROM
DEFORESTATION AND FOREST
DEGRADATION IN THE NATIVE
COMMUNITIES: CALLERIA CURIACA, FLOR
DE UCAYALI, PUEBLO NUEVO, PUERTO
NUEVO, SINCHI ROCA AND ROYA**

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II. INTRODUCTION

The execution of strategic activities to reduce emissions from deforestation and degradation, are very important to the REDD project; but so is monitoring these activities, in order to observe and assess their progress and achieve their goals.

For this, it's necessary to have a monitoring system and tools that will allow us a proper assessment, and early identification of problems to take immediate corrective actions.

This document describes the process of monitoring, organization, information flow, matrices of indicators and targets to evaluate.

This document is expected to serve as an effective tool for community monitoring team to perform monitoring and evaluation of the activities of the REDD + strategy, to be carried out in the 7 native communities of the project.

III. OBJETIVES

The purpose of this document is:

- Designing a system for monitoring of REDD strategy, for reducing emissions from deforestation and forest degradation in the native communities of the project.

IV. METHODOLOGY

4.1. Location of the study area

The Monitoring of REDD strategy will be developed in the territory of the 7 communities of the project, whose location is detailed in the following table:

Table N° 1. Location of the native communities of the project.

COMMUNITY	ETHNICITY	BASIN/SUB-BASIN	DISTRICT	PROVINCE
Calleria	Shipibo Conibo	Río Callería	Callería	Coronel Portillo
Curiaca		Río Ucayali/Quebrada caco	Iparia	Coronel Portillo
Flor de Ucayali		Río Utuquinia	Callería	Coronel Portillo
Pueblo Nuevo		Río Ucayali/Quebrada caco	Iparia	Coronel Portillo
Roya		Río Ucayali	Iparia	Coronel Portillo
Puerto Nuevo	Cacataibo	Río San Alejandro	Irazola	Padre Abad
Sinchi Roca		Río San Alejandro	Irazola	Padre Abad

Source: Own elaboration.

Graphically the location of the study area shown in the map below:

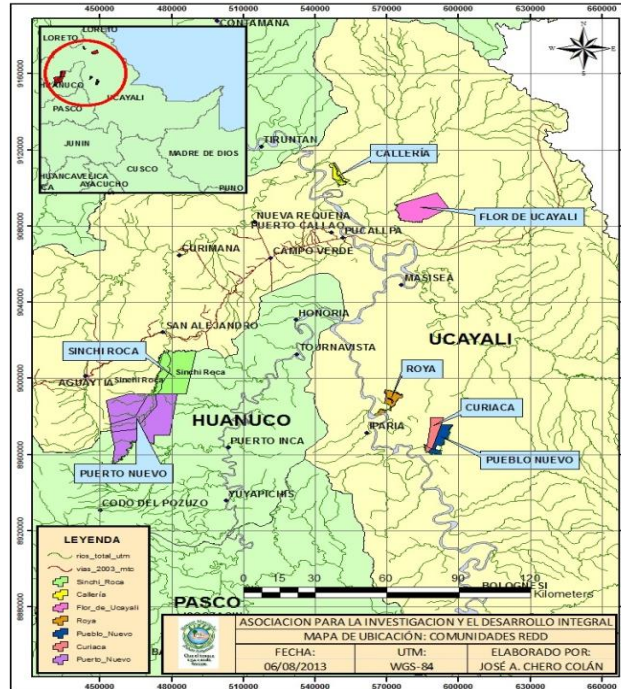


Figure 1: Location Map to the Communities of the Project

Source: AIDER a, 2013

The surface and the percentage of territorial contribution of each community to monitor in the project, shown in the following table:

Table N° 2: Surface and territorial contribution of communities to the project

Comunidades	Ha	%
Pueblo Nuevo	6.985,36	5,0
Curiaca	6.164,21	4,4
Royá	5.245,83	3,8
Flor de Ucayali	21.825,04	15,6
Calleria	4.034,76	2,9
Sinchi Roca	27.115,87	19,4
Puerto Nuevo	68.357,66	48,9
Total	139.728,72	100

Source: AIDER, 2013

4.2. Monitoring Procedure

a) Area to be monitored.

The monitoring activities of the REDD strategy, for reducing deforestation and forest degradation of community forests it will be held in the territory of the seven project communities: Calleria Curiaca, Flor de Ucayali, Pueblo Nuevo, Puerto Nuevo, Roya and Sinchi Roca; whose total area is shown in Table 2.

b) Approach of Monitoring

Monitoring will have a number of tools and procedures that allow the operator and the Community Monitoring Team, identify problems in the territory of the communities from the beginning, and take collective decisions to solve or mitigate them, taking into account capacities and ancestral knowledge of commoners.

c) Characteristics of Monitoring

The monitoring of the REDD strategy will have the following characteristics:

- Participatory; because involve the key stakeholders of the project communities, community organizations, indigenous grassroots organizations and local authorities.
- Gender Equity; from planning and implementation of monitoring activities, to the interpretation and presentation of results.
- Development of local capacities; to the communities will be transferred the methodology, procedures and information gathering tools for monitoring; in addition to training in different topics related to the REDD project to constantly strengthen understanding of the subject.
- Prioritize the effects and impacts; That is, prioritize the information to changes level and results achieved by the actions, rather than operational aspects (management for results).

d) Administrative organization of REDD strategy monitoring

AIDER will give to the Community Monitoring Team - EMC of each native community, the responsibility for monitoring the activities of the REDD strategy to be run on them. As functions have to plan, organize and conduct monitoring REDD and other monitoring activities proposed in the REDD project.

AIDER Ucayali will act as the operator of project communities group, who will have the task to coordinate and provide technical assistance (from the standpoint of capacity) to the Monitoring Community teams, during the planning, organization and conduct to monitoring of REDD strategy.

The overall coordination will be in charge to program ecosystem services of AIDER, on the advice of Institutional Monitoring area.

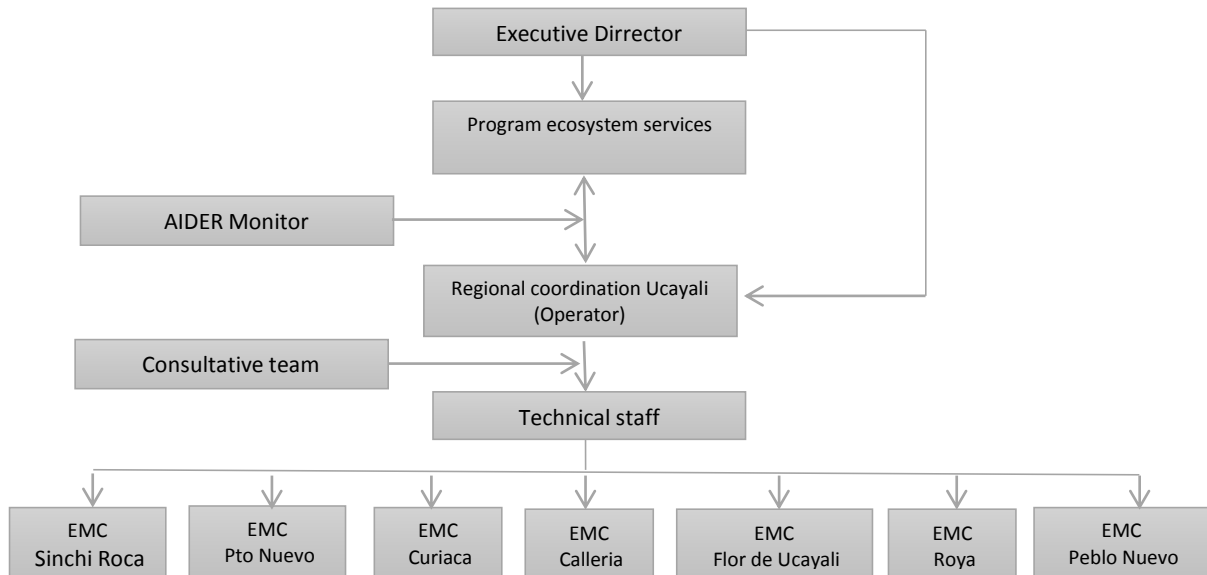


Figure 2. Organizational structure for monitoring of the REDD strategy

Source: Own elaboration.

e) Development of Operational Matrices of impact indicators, effect and process (activities).

The logical framework, unbundled and described in REDD Strategy, is the main tool for monitoring, which will be made from the same indicators.

For it will be built operational matrices of impact indicators, effect and process (activities), for the collection of information using the following variables in each of the matrices:

Information gathering tools

- Responsible for the collection of information
- Frequency of collection of information
- Place of gathering information.

V. PROPOSAL MONITORING

5.1. Monitoring and evaluation matrices

Table N° 3. Operability matrix to level result

Results	Activities	Indicator	Tools to collect information	Responsible	Periodicity	Location	Resumen de avance
R.1 Communards of 07 native communities conducting a proper use of communal land in the exercise of good forest governance	1.1 Conducting participatory micro-zoning of seven native communities 1: 20,000. Land use and vegetation.	07 native communities with technical territorial planning	Direct observation	Operator, communal authorities	Quarterly	07 N.C.	
		07 maps of land use and vegetation					
	1.2 Develop agroforestry, silvopastoral and good farming practices.	Number of comunards leads agroforestry plots	Techical visits logbook	Operator	Quarterly	07 N.C.	
		Number of community members that implement silvopastoral systems and good farming practices	Technical applications logbook	Beneficiaries	Quarterly	07 N.C.	
	1.3 Promote community forestry (timber and non-timber)	07 native communities with community forest management of timber and non-timber species.	Direct observation	Operator, communal authorities	Quarterly	07 N.C.	
	1.4 Design and implement participatory training plan and manuals about environmental and productive aspects of the communities, based on the methodology of field schools.	01 Plan of intercultural training under the field school methodology, designed and implemented, based on production and environmental aspects	Surveys knowledge development process.	Operator and Monitoring communal group	Biannual	07 N.C.	
			Progress report		Quarterly		
		At least 10 training manuals designed and used by the comunards	Focus group	Operator and Monitoring	Quarterly	07 N.C.	

				communal group			
		N° training workshops held in communities	Workshop Reports	Monitoring communal	Quarterly	07 N.C.	
	1.5 Implement a communication strategy to raise awareness on climate change, the conservation and management of RR.NN (fire control, PES) others.	01 communication strategy permanent aimed to comunards	Report of use of strategy	Monitoring communal	Quarterly	07 N.C.	
		Number of people trained in climate change adaptation and mitigation	Surveys to participants	Operator and Monitoring communal group	Quarterly	07 N.C.	
		07 murals placed in communities to raise awareness of deforestation, degradation and fire control.	Random interviews	Operator Group	Biannual	07 N.C.	
		1.6 Enrichment forest with forestry species	05 community forests planted forest species	Interview to comunards participants	Operator Group	Biannual	07 N.C.
R.2 Development of social skills for managing the natural resources by the authorities and comunards	2.1 Increased organizational and administrative capacities of authorities and community members in the management of natural resources	Number of people increase their skills in organizational management.	Random interviews	Operator and Monitoring communal group	Biannual	07 N.C.	
		Number of people who increase their capacities for management of the organization (control, planning, evaluation)					
		05 workshops to strengthen organizational and administrative capability	Survey	Operator Group	Quarterly	07 N.C.	
		07 life plans updated for planning their social,	Direct observation	Operator Group	Annual	07 N.C.	

		economic and environmental development.					
	2.2 Promotion of forestry governance and local in 07 N.C. for the proper administration of natural resources	07 organized groups to monitor their natural resources led by communities authorities.	Focus group	Operator Group	Quarterly	07 N.C.	
	2.3 Strengthen indigenous organizations for the understanding to REDD and PES	Number of workshops and support to REDD activities from their leaders					
	2.4 Training to stakeholders in preventive measures to reduce illegal logging / mining and coca in the communities boundaries	Number of workshops in preventive measures for reduce illegal logging / mining	Random interviews	Operator and Monitoring communal group	Biannual	07 N.C.	
	2.5 Reactivate and implement community groups for the control and surveillance of the communal territory and natural resources	07 groups implemented for the conduct of monitoring and surveillance activities.					
	2.6 Demarcation and placement of landmarks in boundaries of communities	xxx Km demarcated in 07 native communities	Direct observation	Operator and Monitoring communal group	Biannual	07 N.C.	
	2.7 Promote conflicts resolution intercommunal by the use of communal land and natural resources	xxx milestones placed in the communities boundaries					
R.3 Communards of 07 native communities are funded to	3.1 Improve traditional agricultural areas in association with temporary and permanent crops	01 guideline of resolution intercommunal and intracommunal conflicts, developed and implemented	Random interviews	Operator and Monitoring communal group	Biannual	07 N.C.	

develop sustainable production projects, are articulated to a market selling their products	3.2 Improve and implement agricultural techniques for food and commercial security	xxx hectares of agriculture improved with temporary and permanent crops in 07 N.C.	Data sheets	Operator and Monitoring communal group	Biannual	07 N.C.	
		07 N.C. implemented with equipment, tools commensurate with their socio-cultural reality and using the right techniques	Random interviews	Monitoring communal	Annual	07 N.C.	
	3.3 Articulate the agricultural and forest products in the local and national market	xxx products articulated to a local market and regional	Survey	Operator Group	Biannual	07 N.C.	
	3.4 Strengthening the financial capacities of the organized groups for efficient, transparent and accountable management of funds related to sustainable land management	05 training workshops on fund management.	Interviews	Operator and Monitoring communal group	Biannual	07 N.C.	
		xxx Organizations with capabilities to manage credit funds for women and men.					
		At least xxx organized groups have xx channel financial funds to develop their activities.					
3.5 Organize to product groups and associating	xxx organizations are associated						
R4. State institutions provide technical assistance and of control to the native communities	4.1 Create strategic alliances between communities and the state to strengthen the management of natural resources	01 strategic alliance of cooperation and training between the State and communities.	Interviews	Operator Group	Biannual	07 N.C.	
	4.2 Train the comunards through the intervention of representatives of the State	10 training workshops					

Table N°4 Monitoring and evaluation matrix

Performance Indicator	Means of verification	Responsible	Activity	Process indicator	Means of verification	Responsible
% comunards involved in activities proper use of communal territory	Technical report: Interpretative and narrative	Operator of group and monitoring communal	1.1 Conducting participatory micro-zoning of seven native communities 1: 20,000. Land use and vegetation.	07 native communities with technical territorial planning 07 maps of land use and vegetation	Technical maps of land use management Technical maps of land use and vegetation	Operator Group
			1.2 Develop agroforestry, silvopastoral and good farming practices	Number of comunards leads agroforestry plots Number of community members that implement silvopastoral systems and good farming practices	Family data sheets	Operator group and Monitoring communal
			1.3 Promote community forestry (timber and non-timber)	07 native communities with community forest management of timber and non-timber species.	Management plans for timber and non-timber resources	Monitoring communal
			1.4 Design and implement participatory training plan and manuals about environmental and productive aspects of the communities, based on the methodology of field schools.	01 Plan of intercultural training under the field school methodology, designed and implemented, based on production and environmental aspects At least 10 training manuals designed and used by the comunards	Training plan and manuals	Monitoring communal
			1.5 Implement a communication strategy to raise awareness on climate change, the conservation and	Number of people trained in climate change adaptation and mitigation	Training reports Strategy Paper	Monitoring communal

			management of RR.NN (fire control, PES) others	01 communication strategy permanent aimed to comunards		
			1.6 Enrichment forest with forestry species	05 community forests planted forest species	Data sheets	Monitoring communal
% Of communities which apply management systems natural resources as a local governance exercise.	Technical report: Interpretative and narrative	Operator of group and monitoring comunal	2.1 Increased organizational and administrative capacities of authorities and community members in the management of natural resources	<p>Number of people increase their skills in organizational management.</p> <p>Number of people who increase their capacities for management of the organization (control, planning, evaluation)</p> <p>05 workshops to strengthen organizational and administrative capability</p> <p>07 life plans updated for planning their social, economic and environmental development.</p>	<p>Evaluation sheets of capacity</p> <p>Workshop report</p> <p>Document</p>	Operator group and Monitoring commal
			2.2 Promotion of forestry governance and local in 07 N.C. for the proper administration of natural resources	07 organized groups to monitor their natural resources led by communities authorities.	Monitoring records	Monitoring communal
			2.3 Strengthen indigenous organizations for the understanding to REDD and PES	Number of workshops and support to REDD activities from their leaders	Field report	Operator Group
			2.4 Training to stakeholders in preventive measures to reduce illegal logging /	Number of workshops in preventive measures for reduce illegal logging / mining		
			2.5 Reactivate and implement community groups for the control and surveillance of the	07 groups implemented for the conduct of monitoring and surveillance activities	Cards of implements of	Operator Group

			communal territory and natural resources		surveillance and control	
			2.6 Demarcation and placement of landmarks in boundaries of communities	xxx Km demarcated in 07 native communities xxx milestones placed in the communities boundaries 07 grupos organizados para monitorear sus RRNN/ liderados por las autoridades comunales	Field report	Operator group and Monitoring commal
			2.7 Promote conflicts resolution intercommunal by the use of communal land and natural resources	01 guideline of resolution intercommunal and intracommunal conflicts, developed and implemented	Reports on cases resolved	Operator group and Monitoring commal
Xxx Communards of 07 native communities are funded to develop sustainable production projects and are articulated to a market selling their products	Technical report: Interpretative and narrative	Operator of group and monitoring comunal	3.1 Improve traditional agricultural areas in association with temporary and permanent crops	xxx hectareas of agriculture improved with temporary and permanent crops in 07 N.C.	Data sheets	Operator group and Monitoring commal
			3.2 Improve and implement agricultural techniques for food and commercial security	07 N.C. implemented with equipment, tools commensurate with their socio-cultural reality and using the right techniques	Cards of tools and equipment used	Operator Group
			3.3 Articulate the agricultural and forest products in the local and national market	xxx products articulated to a local market and regional	Cash flow of products	Operator group and Monitoring commal
			3.4 Strengthening the financial capacities of the organized groups for efficient, transparent and accountable management	xxx Organizations with capabilities to manage credit funds for women and men	Credits files	Operator group and

			of funds related to sustainable land management	At least xxx organized groups have xx channel financial funds to develop their activities		Monitoring commal
			3.5 Organize to product groups and associating	xxx organizations are associated		
			4.1 Create strategic alliances between communities and the state to strengthen the management of natural resources	01 strategic alliance of cooperation and training between the State and communities.	Reports	
			4.2 Train the communards through the intervention of representatives of the State	10 training workshops	Documents	

5.2 Management for results.

Organization of data

The information will be collected and processed according to the procedures outlined in the PDD VCS REDD Ucayali Communities. The responsibility for this activity lies with the operator group.

The information will be organized to be made available in three levels according to the following table.

Table N° 5: Surface and territorial contribution of communities to the project

Level	Description	Target Group
Operational	Information about progress of activities to reduce deforestation and degradation.	Board of directors of communities from the Project
	Knowing the causes of delays for corrective action.	AIDER: Environmental services program, Regional coordination (operator), Technical team
	Maintain control of the REDD project and make timely decisions	
Effects	Information about the results of activities in terms of effective and efficient reduction of emissions from deforestation and degradation.	Native communities AIDER: Environmental services program, Regional coordination (operator), Technical team
	Allows decisions making to modify, adjust or enhance strategies REDD project.	Ucayali Regional Government Ministry of Environment
Impacts	Information about benefit and co-benefits of REDD Project.	Native communities AIDER: Environmental services program, Regional coordination (operator), Technical team
	Changes generated in the families of communities, surrounding towns, biodiversity and landscape	Ucayali Regional Government Ministry of Environment
		Civil society

Source: Own elaboration.

Table N° 6: Matrix of communication to monitoring results

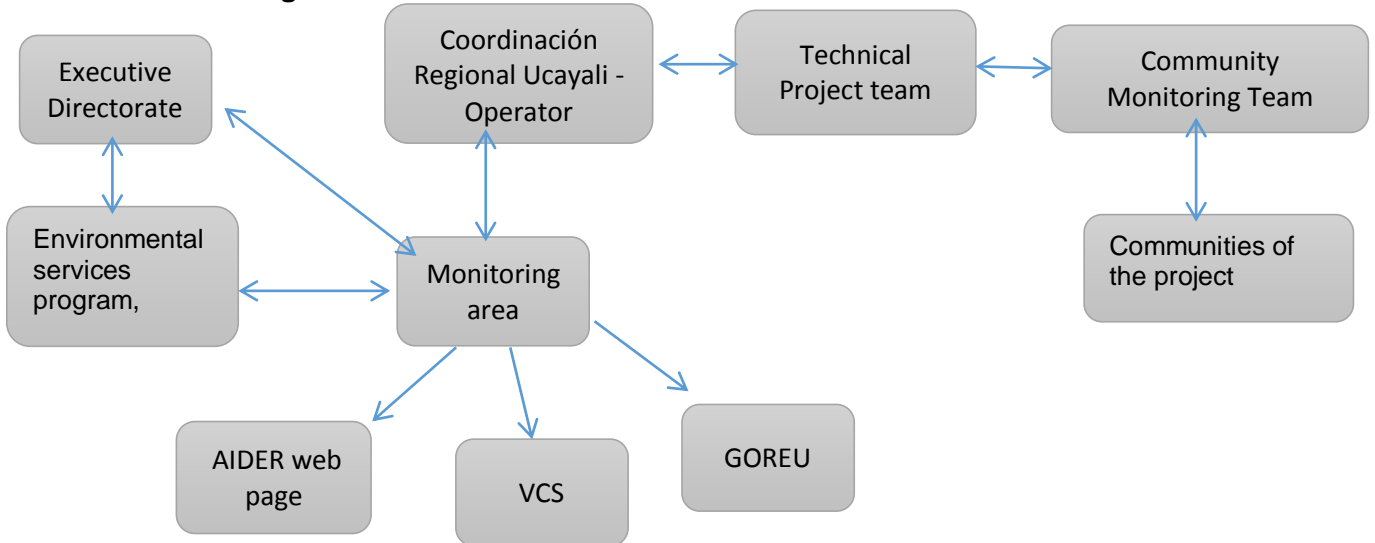
Type of report	Addressee	Periodicity	Format
Report monitoring of progress of the REDD strategy	Communities of the project AIDER	Quarterly	compliance report to activities and alerts. Identifies bottlenecks, favorable factors, context.
Reports of Outcome and impacts monitoring, of the REDD strategy	Communities of the project AIDER VCS (for verification of emission reductions)	Annual	Report REDD VCS monitoring. Includes details of actions, results and impacts.
Report on implementation of the REDD strategy (Outcome and impacts)	Communities of the project AIDER Ucayali Regional Government Ministry of Environment Civil society	Annual	Summary of results, impacts and lessons learned. Socialization of report: website, dissemination events.

Source: Own elaboration.

- Flow to monitoring Information

Data and reporting of monitoring of the strategy REDD will be shared between different actors previously identified. The information flow shown in the graph below.

Figure Nº 3. Flow chart information.



Source: Own elaboration.

VI. BIBLIOGRAPHY

- AIDER, 2014. Estrategia para la Reducción de Emisiones por la Deforestación y Degradación en los Bosques de las Comunidades Nativas: Calleria, Curiaca, Flor de Ucayali, Pueblo Nuevo, Puerto Nuevo, Sinchi Roca y Roya. Proyecto "Puesta en Valor de los Servicios Ambientales en Bosques Manejados de Siete Comunidades Nativas de la Región Ucayali". Asociación para la Investigación y Desarrollo Integral. Pucallpa, Perú. 37p.

VII. ATTACHMENTS

Attachment 1. Logical framework of REDD strategy

GOAL	MEASURABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS
Contribute to the conservation of biodiversity and improving the quality of life of indigenous peoples of the Region of Ucayali	% Of forests which achieve conserve their biodiversity.	Statistical evaluation in the country about biodiversity conservation in the watersheds in study	
	% Of the population improves their quality of social life and economic	Statistical studies of poverty diminution in the watersheds in study	
PORPUSE			
Ensure the reduction of deforestation and degradation of Communal Forests in 07 indigenous communities of ethnic Shipibo Conibo and cacataibo	07 communal forest areas have decreased deforestation and degradation in their forests. 1000 community members of 07 native communities expressed their satisfaction with the process of deforestation and forest conservation.	Baseline Initial and final project report Document of community perceptions	Political will of the responsible institutions of the state. Communards interested in reducing deforestation and degradation of their forests
RESULTS			
R.1. Communards of 07 native communities conducting a proper use of communal land in the exercise of good forest governance	% Community members involved in activities proper use of communal land	Quarterly reports of technical equipment	
	% Communities apply management natural resources systems as an exercise of governance.	Annual report of progress generated	
R.2 Development of social skills for managing the natural resources by the authorities and comunards	% Population and authorities that develop social skills for natural resources managing	Assessment of process and impact Final report	
	% Authorities achieve adequate management of their natural resources	Interviews with authorities and comunards	

R.3 Communards of 07 native communities are funded to develop sustainable production projects, are articulated to a market selling their products	Number of comunards which are financed for develop sustainable production projects	Initiatives approved for funding.	
	Number of productive activities articulated to a local or national market	Agreement established between communities and buyers. Recording of marketing products	
R.4 State institutions provide technical assistance and of control to the native communities	Number of relevant institutions providing training and technical assistance to the native communities	Partnership documents	
ACTIVIDADES			
1.1 Conducting participatory micro-zoning of seven native communities 1: 20,000. Land use and vegetation..	07native communities with technical territorial planning Human Resources. Consultant knowledgeable in the subject. Resources. Maps, satellite images, equipment for data collection	Management document	Allocation of financial resources
	07 maps of land use and vegetation Human Resources. GIS Analyst Resources. Maps, prints	Maps	
1.2 Develop agroforestry, silvopastoral and good farming practices.	Number of community members that implement silvopastoral systems and good farming practices. Human Resources: agronomist or forest engineer. Resources. Tools, supplies	Sheet of managing plots Sheets familiar of silvopastoral system and good farming practices	
1.3 Promote community forestry (timber and non-timber)	07 native communities with community forest management of timber and non-timber species. Human resource: Forestry Adviser Resources. Materials, equipment, tools, clothing, food, fuel	Management Plan	

<p>1.4 Design and implement participatory training plan and manuals about environmental and productive aspects of the communities, based on the methodology of field schools.</p>	<p>01 Plan of intercultural training under the field school methodology, designed and implemented, based on production and environmental aspects</p> <p>At least 10 training manuals designed and used by the comunards</p> <p>N° training workshops held in communities</p> <p>Human resource. Social and environmental consultant.</p> <p>Resources. Training tools, brochures, refreshments, fuel.</p>	<p>Training Plan</p> <p>Manuals</p> <p>List of participants</p>	
<p>1.5 Implement a communication strategy to raise awareness on climate change, the conservation and management of RR.NN (fire control, PES) others.</p>	<p>01 communication strategy permanent aimed to comunards</p> <p>Number of people trained in climate change adaptation and mitigation</p> <p>07 murals placed in communities to raise awareness of deforestation, degradation and fire control</p> <p>Human Resources. Consultant in media or social advisor</p> <p>Resources. Training materials, fuel, refreshments</p>	<p>Plan strategy document</p> <p>Awareness murals</p> <p>Reports training</p>	
<p>1.6 Enrichment forest with forestry species</p>	<p>05 community forests planted forest species</p>	<p>Data sheets</p> <p>Final evaluation reports</p>	

	<p>Human Resources: Forestry advisor and Technical Field</p> <p>Resources. Seeds, materials, equipment</p>		
2.1. Increased organizational and administrative capacities of authorities and community members in the management of natural resources	<p>Number of people who increase their capacities for management of the organization (control, planning, evaluation)</p> <p>05 workshops to strengthen organizational and administrative capability</p> <p>07 life plans updated for planning their social, economic and environmental development.</p> <p>Human Resources. Social and Economic Advisory</p> <p>Resources. Training materials, refreshments, fuel</p>		
2.2 Promotion of forestry governance and local in 07 N.C. for the proper administration of natural resources	<p>07 organized groups to monitor their natural resources led by communities authorities.</p> <p>Human Resources. Technical Field</p> <p>Resources. Training materials, refreshments, fuel</p>	Proceedings of the formation of groups	
2.3 Strengthen indigenous organizations for the understanding to REDD and PES	<p>Number of workshops and support to REDD activities from their leaders</p> <p>Human Resources. Technical Field</p> <p>Resources. Training materials, refreshments, fuel</p>		
2.4 Training to stakeholders in preventive measures to reduce illegal logging / mining and coca in the communities boundaries	<p>Number of workshops in preventive measures for reduce illegal logging / mining</p> <p>Human Resources. Technical Field</p> <p>Resources. Training materials, refreshments, fuel</p>	List of participants and reports	

2.5 Reactivate and implement community groups for the control and surveillance of the communal territory and natural resources	07 groups implemented for the conduct of monitoring and surveillance activities. Human Resources. Technical Field Resources. Equipment, materials, fuel	Delivery sheets	
2.6 Demarcation and placement of landmarks in boundaries of communities.	xxx Km demarcated in 07 native communities xxx milestones placed in the communities boundaries Human Resources. Technical Field Resources. Equipment, materials, tools, fuel	Report of placement milestones and their respective georeferencing	
2.7 Promote conflicts resolution intercommunal by the use of communal land and natural resources	01 guideline of resolution intercommunal and intracommunal conflicts, developed and implemented Recursos Humanos. Asesor Social Recursos. Equipos, combustible	Document of resolution of conflicts intra-community and inter-communal.	
3.1 Improve traditional agricultural areas in association with temporary and permanent crops	xxx hectareas of agriculture improved with temporary and permanent crops in 07 N.C. Human Resources. Agronomist advisor Resources. Equipment, materials, tools	Technical report	
3.2 Improve and implement agricultural techniques for food and commercial security	07 N.C. implemented with equipment, tools commensurate with their socio-cultural reality and using the right techniques Human Resources. Agronomist advisor Resources. Equipment, materials, tools	Delivery acts	
3.3 Articulate the agricultural and forest products in the local and national market	xxx products articulated to a local market and regional Human Resources. Agronomist advisor Resources. Equipment, materials, tools	Reports, photographs, product sheets	
3.4 Develop ecological tourism activities in communities with potential	03 Native communities with eco-tourism projects. Human Resources. Tourism advisory		

	Resources. Equipment, materials, tools, training materials, fuel		
3.5 Strengthening the financial capacities of the organized groups for efficient, transparent and accountable management of funds related to sustainable land management	xxx Organizations with capabilities to manage credit funds for women and men.		
	At least xxx organized groups have xx channel financial funds to develop their activities. Human Resources. Economic adviser Resources. Training materials, materials, equipment	Documents funds channeled	
3.6 5 Organize to product groups and associating	xxx organizations are associated Human Resources. Agronomist advisor Resources. Equipment, materials, tools	Proceedings of association	
4.1 Create strategic alliances between communities and the state to strengthen the management of natural resources	01 strategic alliance of cooperation and training between the State and communities. Human Resources. Forestry or social advisor Resources. Refreshments, fuel, equipment	Strategy paper	
4.2 Train the comunards through the intervention of representatives of the State	10 training workshops Human Resources. Forestry or social advisor Resources. Refreshments, fuel, equipment	List of participants and reports of training	

Source: AIDER 2014

